

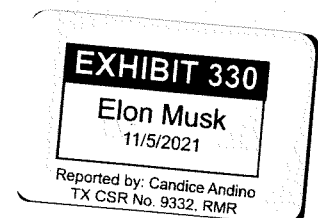
EXCERPTS FROM THE SEC TESTIMONY OF
ELON MUSK
TAKEN AND RECORDED AUGUST 29, 2018

In the Matter of:) File No. SF-04082-A
) AMENDED 9-5-2018
) 9-10-2018
 TESLA MOTORS, INC.) CONFIDENTIAL

WITNESS: Elon Musk
PAGES: 1 through 283
PLACE: 44 Montgomery Street
Suite 2800
San Francisco, California
DATE: Wednesday, August 29, 2018

The above-entitled matter came on for hearing, pursuant to notice, at 9:17 a.m.

Diversified Reporting Services, Inc.
(202) 467-9200



Page 2

1 APPEARANCES:

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Page 5

1 APPEARANCES (CONT.):

2

3 Also Present:

4 Lucien Newell, Video Operator

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P R O C E E D I N G S

(SEC Exhibit No. 1 was marked
for identification.)

VIDEO OPERATOR: Here begins DVD No. 1 in the
testimony of Elon Musk in the investigation by the U.S.
Securities and Exchange Commission in the Matter of:
Tesla Motors, Inc., File SF-04082-A

Today's date is August 29th, 2018. The time on the
video monitor is 9:17. The video operator today is Lucien
Newell, employed by Behmke Reporting and Video Services, Inc.,
subcontracted by Diversified Reporting Services, Inc.

This video investigation is taking place at 44
Montgomery Street, Suite 2800, San Francisco. The court
reporter today is Mary Bardellini, Certified Shorthand
Reporter, contracted by Behmke Reporting and Video
Services, Inc., and subcontracted by Diversified Reporting
Services.

Counsel, please voice identify yourselves for the
record.

MR. FARINA: Steve Farina, Williams and Connolly,
on behalf of the witness.

MR. HEALY: Terence Healy, Hughes Hubbard & Reed,
LLP, on behalf of the witness.

MR. CAMPOS: Roel Campos, Hughes Hubbard & Reed,
on behalf of the witness.

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1 MR. BONDI: Brad Bondi, Cahill, Gordon &
2 Reindel on behalf of the witness and the company.

3 MR. BUTSWINKAS: Dane Butswinkas, Williams and
4 Connolly, on behalf of Mr. Musk.

5 MR. NEWELL: I'm Walker Newell, Securities and
6 Exchange Commission. With me are Steven Buchholz, Cheryl
7 Crumpton, Barrett Atwood and Brent Smyth, and with us via
8 the video is Ted Yu.

9 Mr. Musk, please raise your right hand.
10 Whereupon,

11 ELON MUSK

12 was called as a witness and, having been first
13 duly sworn, was examined and testified as follows:

14 EXAMINATION

15 BY MR. NEWELL:

16 Q Please state your full name and spell it for the
17 record.

18 A Elon Reeve Musk, E-L-O-N, R-E-E-V-E, M-U-S-K.

19 Q We're going to do a little redux of what we just
20 did for the record again. So, apologies for the
21 redundancy.

22 Again, my name is Walker Newell. With me are
23 Steven Buchholz, Cheryl Crumpton, Barrett Atwood, Brent
24 Smyth and Ted Yu on video from Washington, D.C. We're
25 officers of the Commission for purposes of this

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1 THE COURT REPORTER: Say it one more --

2 MR. NEWELL: Naif Al-Mogren.

3 THE COURT REPORTER: Uh-huh.

4 UNKNOWN SPEAKER: The usual spelling.

5 (Laughter.)

6 THE COURT REPORTER: Thanks.

7 BY MR. NEWELL:

8 Q But do you recall there being three representatives
9 from the PIF at the meeting?

10 A Yes.

11 Q Do you recall who escorted them to the Jupiter
12 conference room?

13 A No.

14 Q Is it a long walk from the front desk at the
15 Tesla factory in Fremont to the Jupiter conference room?

16 A Yes.

17 Q Someone escorted them, you're just not sure who?

18 A Correct. It's about a 10, 15-minute walk.

19 Q Who attended the meeting with PIF alongside you
20 at the outset of the meeting?

21 A I think Sam Teller. I mean, I know Sam Teller was
22 there. I'm not sure if he was there or not for the entire
23 meeting.

24 Q Do you recall approximately when the meeting
25 began? We're looking at a calendar invite that says

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1 A I don't remember everything about the meeting.
2 It was like pleasantries. We exchanged pleasantries. And
3 then he was very excited to tell me that they had made a
4 substantial investment in Tesla, through the public markets,
5 right up to the absolute limit of just below 5 percent.

6 Q On that -- on that point,
7 was that the first substantive comment anyone
8 made after the exchange of pleasantries?

9 A That I recall, yes.

10 Q Mr. Al-Rumayyan told you that the PIF had built
11 up a large stake in Tesla common stock on the public
12 markets?

13 A That's correct.

14 Q Did you have any prior knowledge before that
15 meeting that PIF had done that?

16 A No, I was surprised to learn this.

17 Q What was your reaction when he said that?

18 A I was like, great, thank you for being a
19 shareholder, that's awesome.

20 Q You thanked him?

21 A As I do anyone who places their funds in our
22 trust.

23 Q Did you say anything else in response apart from
24 expressing your gratitude for the support of the company?

25 A No, I don't think so.

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1 Q Do you recall Mr. Al-Rumayyan using the specific
2 term "take private", or "going private", or some derivation thereof?

3 A "Take private", "going private", this was mentioned
4 several times.

5 Q Did he ever use the term "investment"?

6 A Yes. I mean, he mentioned that he had invested
7 5 percent -- he purchased 5 percent of the company
8 already, just on the open market, and that the only thing
9 that was inhibiting a higher ownership was the reporting
10 requirements, 4.99 percent. And he wanted to go considerably
11 higher but did not want to do that without checking with
12 me. And obviously, this would create a splash because of
13 the reporting requirement.

14 So -- but that's -- their interest was much
15 higher than 5 percent, by a lot.

16 Q So did you have an understanding of whether their
17 interest was to take a larger stake in Tesla --

18 A Yes, definitely.

19 Q -- at some point?

20 A They were extremely explicit that they wanted to
21 have a much larger stake in Tesla, not a slightly larger
22 stake, but a much larger stake.

23 Now this is pretty obvious, because they need to
24 figure out the plan for when oil runs out. And so they need
25 to -- they really wanted to figure out how they can be part

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1 of energy in the future, even when it is solar power and
2 batteries and electric cars, and that kind of thing.

3 So this is of fundamental strategic importance to
4 them. From their standpoint, their ideal situation, if
5 they could do it, would be a total acquisition of Tesla.
6 I just --

7 Q How did you know -- I'm sorry to cut you off.
8 I didn't realize you weren't finished.

9 A Obviously --

10 Q How did you know they didn't want simply to
11 purchase another 5 percent, and bring their position up
12 to 10 percent?

13 A This is not -- this sort of investment is not
14 merely a financial investment. This is something that is
15 of a national security importance to them. It's not just
16 a matter of getting some return on investment. They need
17 to figure out what the hell the country is going to do
18 when they run out of oil.

19 Q And you think that having a substantial stake,
20 short of taking Tesla private, would not further those
21 goals?

22 A I mean, I don't want to, you know,
23 guess entirely what's in their minds. It's pretty
24 obvious, if you are in the position of Saudi Arabia, that
25 you need to find a solution for what the hell you're going

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1 to do when the oil runs out. Obviously, this is a very big
2 deal.

3 You know, they will run out of money. They're
4 very dependent on oil. This is not a good situation. So
5 they've got to figure out something. And energy --
6 they're currently a big provider of energy in the form of
7 oil and natural gas. So from their standpoint, continuing
8 in the energy business, albeit renewable, seems like a
9 good thing. And there's a wide range of things they could
10 do.

11 They've got a lot of desert, a lot of sun. So they
12 could put a lot of solar panels up, and then transport that
13 energy to ultra high voltage, electrical connections to
14 other parts of the world. They could have an electric car
15 factory or a battery factory. These things are all quite
16 important.

17 Now these things don't come with just a financial
18 investment in a company. You have to really have a much
19 bigger stake in the company for that to be the case.

20 Q A controlling stake?

21 A Not necessarily controlling but certainly much
22 more influential than 5 percent. But aspirationally, if they
23 had their druthers -- aspirationally, they would like a
24 controlling stake, but this would obviously generate
25 concern on a number of levels.

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1 July 31st meeting for some more time.

2 BY MR. NEWELL:

3 Q Do you recall anyone at the meeting --

4 you, Mr. Teller, or any of the PIF

5 representatives making reference to

6 an acquisition premium that would be required in a going

7 private transaction?

8 A Not specific numbers.

9 Q What about a percentage premium?

10 A No.

11 Q You don't recall anyone raising that during the

12 meeting?

13 A No, but, of course, in any kind of acquisition

14 like this, a premium is standard, there's going to be a non-zero

15 premium.

16 Q But no discussion of whether that premium would

17 be 15 percent, 20 percent, 25 percent?

18 A I think it's -- no, but I think everyone knows the

19 exact premium is unknowable, until there is a negotiation,

20 but that there is a probable premium on the order of 20

21 percent.

22 Q But there was no discussion of that probable

23 premium during the July 31st meeting?

24 A No. But they would not have been

25 under the assumption that there would be no premium

1 nor that there would be an egregious premium.
2 And so, a reasonable expectation in the absence
3 of a specific number would be 20 percent.

4 Q What's your basis for saying that?

5 A A typical number for, you know, take privates or
6 acquisitions is 20, 20-ish percent.

7 Q At the time of the July 31st meeting, were you
8 aware of the dollar magnitude of the largest prior
9 standard go private transaction that had ever been
10 accomplished?

11 A No.

12 Q And I'm using your phraseology there. I hope
13 that's all right.

14 A Yeah.

15 Q "Standard" go private to refer to a
16 leveraged buyout where all outstanding shares are
17 purchased?

18 A No; well, I wasn't aware of it. I don't really
19 necessarily base things I do on prior precedent.

20 Q Do you recall any discussion at the July 31st
21 meeting regarding potential regulatory requirements to a
22 going private transaction?

23 A Sorry, at that -- the meeting with the PIF?

24 Q With the PIF?

25 A No.

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1 Q Are you familiar with the Committee on Foreign
2 Investments --

3 A CFIUS.

4 Q We'll use the term CFIUS to refer to the
5 Committee on Foreign Investments in the United States.

6 Sounds like you're familiar with that acronym?

7 A Yes.

8 Q Rolls off the tongue?

9 A Sounds like a disease, but yes.

10 Q Did CFIUS, during July --

11 A You've got CFIUS? Oh, no, that's tragic.

12 Q Let me ask it again. Did CFIUS come up during
13 the July 31st meeting?

14 A No. I don't think so, the word CFIUS didn't come
15 up, but it's possible -- no, I don't think so. I don't
16 think any restrictions -- the notion of restrictions on
17 percentage of ownership came up during that meeting.

18 Q Did the topic of Tesla establishing a physical
19 presence in Saudi Arabia come up during the meeting?

20 A Yes.

21 Q Who brought that up?

22 A Yasir.

23 Q Do you remember roughly when in the meeting he
24 raised that?

25 A I mean -- towards the -- maybe towards the end, I

1 prepared to provide it, than was actually needed in my
2 mind. I thought that they thought a lot of capital would
3 be needed, and they would provide it. Much more than I
4 thought the capital would be needed.

5 And that was why, in my mind, they
6 effectively oversubscribed the deal in order to take Tesla
7 private, is what -- they were prepared to put a lot more
8 money in than I thought was actually necessary.

9 Q But they never referenced a specific dollar
10 amount or a range of dollar amounts, right?

11 A No. But in the absence of that, one would assume
12 that their template would be a standard take private,
13 which would certainly imply buying out those investors.

14 Q And again, there was no reference to any specific
15 number for a premium that would be associated with the deal,
16 right?

17 A No specific premium. But they were also aware
18 that there would be a premium.

19 BY MR. BUCHHOLZ:

20 Q Was there discussion about the level of control
21 or influence that they would have?

22 A No.

23 Q Was there any discussion about --

24 A They were pretty clear that they wanted me to
25 stay running the company. Yeah.

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1 Q It may have happened, but you don't have a specific
2 recollection?

3 A Yeah.

4 MR. BUCHHOLZ: Did you, Mr. Ahuja or Mr. Teller
5 take notes during the meeting?

6 THE WITNESS: No. I didn't, I don't know if they
7 did.

8 MR. BUCHHOLZ: You didn't notice them doing it?

9 THE WITNESS: I didn't notice them doing it, if they did.

10 MR. BUCHHOLZ: About how long did it last?

11 MR. FARINA: The entire meeting?

12 MR. BUCHHOLZ: Yes.

13 THE WITNESS: I think about 40 minutes-ish.

14 BY MR. NEWELL:

15 Q Did the PIF give you anything in writing, a
16 physical copy of anything during the course of the
17 meeting?

18 A No. Well -- I don't think so. I don't think so.
19 I don't recall getting anything.

20 Q Looked like maybe you weren't sure, you had some
21 recollection of something?

22 A Well, every now and again people give me things
23 but -- I usually just put them on my desk and don't read
24 them. Usually it's like some sort of generic document.
25 He didn't give me anything that was like -- I don't think

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1 term?

2 THE WITNESS: I believe so. It was something
3 like that, yes. Just that it's -- it can't be like \$8,000
4 a share, it can't be, you know, something completely crazy
5 and outside the bounds of a normal take private.

6 MR. BUCHHOLZ: To the best of your ability, can
7 you describe what Mr. Al-Rumayyan said when he used the
8 term reasonable terms?

9 THE WITNESS: He said like, tell me how you want
10 to do it and we'll do it. And there was like just some --
11 I think it was reasonable but may have been -- it may have
12 been a synonym of reasonable, but it was like tell me how
13 you want to do it and as long as the terms are
14 reasonable -- I don't know if it was exactly the word
15 reasonable. If not it was something of an equivalent
16 meaning and we'll do it.

17 MR. BUCHHOLZ: Did you have any more discussion
18 about what that meant, what reasonable meant?

19 THE WITNESS: No. No.

20 BY MR. NEWELL:

21 Q Was there any discussion of what you would do as
22 a next step if you elected to continue speaking with the
23 PIF about a potential transaction?

24 A The next step would be for me to tell them what
25 terms I wanted.

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1 think it's going to be more effective if we do it this way,
2 and we can show you documents --

3 A That would be helpful. If there's some documents
4 that would help anchor specific dates that would be
5 helpful.

6 Q Okay. Why don't we do a couple of things here.
7 Let's, if we could, Mr. Musk, before we start showing you
8 documents, you had referenced that you have some recollection
9 of discussing the PIF or a going private transaction with
10 some individuals at some time. Do you recall discussing
11 those topics with anyone in the period from August 1st,
12 2018 through the morning of August 7, 2018?

13 A My recollections are, my conversation with Steve
14 Rosenblum, a conversation with -- which is on the
15 Saturday, I believe, a conversation with Egon Durban on
16 the Monday before the tweet. I think I talked to Michael
17 Dell on Saturday, as well, but did not mention anything
18 specific about the Saudis -- I was really asking him about, did he
19 find being private was good. Like -- did he think that --
20 did he regret going private? Did he thinks it was a good
21 idea? Yeah.

22 MR. FARINA: You've already asked about the board
23 meeting, so the board would obviously be included in that
24 time period?

25 MR. NEWELL: Let's set aside the board meetings

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1 for now. That's a good carve out, and I appreciate it.
2 Let's set aside anyone on Tesla's board, individual
3 communications or official board communications. We're
4 still in that period from August 1st, 2018 through the
5 morning of August 7, 2018, when you published the tweets
6 we've been discussing today.

7 Q Do you recall having a conversation with Steve
8 Rosenblum -- and for the record can you refresh us on who
9 Mr. Rosenblum is?

10 A He was the legal counsel that Michael Dell used
11 in the take private.

12 Q Do you recall having communications with Egon
13 Durban right?

14 A Yes.

15 Q Where does Mr. Durban work?

16 A Silver Lake.

17 Q You recall having conversations or communications
18 with Michael Dell?

19 A Just a conversation.

20 Q A phone conversation?

21 A Yes.

22 Q Anyone else you recall, setting aside individual
23 members of Tesla's board or board meetings or groups of
24 Tesla's board having discussions with -- strike that.

25 Did you have discussions during the period from

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1 From the time the July 31st meeting ended
2 through the morning of August 7th, when you first tweeted
3 about a going private transaction, did you retain any advisors
4 to assist you with the going private transaction?

5 A No.

6 Q Let's talk a little bit about your conversation
7 with Egon Durban.

8 Sounds like your recollection is that
9 conversation took place the Monday before August 7th?

10 A Yes.

11 MR. FARINA: I think there's an entry in the
12 phone log that does pin it down.

13 MR. NEWELL: Please mark this as EM Exhibit 10
14 (SEC Exhibit No. 10 was
15 marked for identification.)

16 BY MR. NEWELL:

17 Q Mr. Musk, we're handing you a document that's
18 been marked as EM Exhibit 10. It is an exhibit, a multi
19 page printout of a spread sheet that was produced to the
20 SEC in this matter bearing Bates number ERM underscore SEC, AVG 7
21 underscore, series of zeroes and then 6. I'll represent to you
22 that's the same Bates number associated with the entire
23 document. We've not altered it but we've blown it up for
24 purposes of today's testimony.

25 A Sorry. The second page --

1 A I did.

2 Q What did you tell him?

3 A I told him about the -- that the Saudis wanted to
4 take Tesla private; that they were super supportive, like
5 they wanted to do this deal, that I could pretty much
6 dictate the terms and -- but I did say that my preference
7 would be to have a broader investor base, and not have too
8 much -- not have the Saudis be too large of a shareholder,
9 you know, and I think I actually did say like, I think,
10 maybe something on the order of 15 percent, maybe up to 20
11 percent would be okay. But from my standpoint -- not from
12 theirs, purely from my standpoint, and that -- but I told
13 Egon, look, I think most of our investors are going to
14 remain in the company, and so what does he think about
15 bringing other investors in to have a more diversified
16 investor base, so there wouldn't be excessive influence
17 from any one investor.

18 Q And what did he say in response?

19 A He said absolutely, there's a lot of interest,
20 and he's confident that there's many others that would step up
21 and join this take private.

22 Q Do you know whether he had communications with
23 any other potential investors at the time of your call?

24 A I don't. I don't think so but -- he did not
25 mention it. So he was going -- I think he was going

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1 August 7th, that there might be some issue with the
2 ability of the small retail investors to remain in a
3 private Tesla?

4 A No.

5 Q Did the topic of short sellers come up in your
6 call with Mr. Durban on August 6th?

7 A No.

8 Q You referenced a conversation with Steve
9 Rosenblum. Do you remember when that one took place?

10 A I don't want to mis-remember this, but I think
11 it was the Saturday before the Tuesday tweet, if I am
12 not -- is that correct? I'm not sure exactly.

13 Q Was Mr. Rosenblum your attorney at the time you
14 reached out to him?

15 MR. FARINA: Hang on. The conversation is -- I
16 am going to assert a privilege over that conversation. He
17 was reaching out to him for purposes of ultimately
18 engaging him as his legal counsel. He did engage him as
19 his legal counsel. So any communications with Mr.
20 Rosenblum are privileged.

21 MR. NEWELL: Okay.

22 Q So you were reaching out to Mr. Rosenblum for the
23 purpose of seeking legal advice?

24 A Yes, as -- as a lead or co-lead counsel on a potential
25 take private, on the advice of Michael Dell. I had actually

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1 talked to Steve Rosenblum I think almost two years ago. I
2 had a brief conversation with him then.

3 Q Mr. Dell advised you in the conversation you had
4 with him that you referenced a few minutes ago to talk to
5 Mr. Rosenblum?

6 A He did.

7 Q During this same time period -- strike that.
8 At what point -- let me ask you this, Mr. Musk.
9 At the time the August -- strike that.

10 At the time the July 31st meeting with the PIF
11 concluded had you made a decision one way or the other as
12 to whether you were going to make an offer to Tesla's
13 board to take the company private?

14 A I'm sorry. The first part of that -- can you
15 repeat?

16 Q Absolutely.

17 At the time that the PIF left Tesla on the
18 evening of July 31st, had you made a decision as to
19 whether you were going to make an offer to Tesla's board
20 to take Tesla private?

21 A No.

22 Q When did you decide to make that offer?

23 A On Friday when I wrote the email. I think it was
24 a Friday.

25 Q Before we get to Friday --

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1 August 2nd, did you make that decision?

2 MR. FARINA: Can you show him the email?

3 THE WITNESS: Oh, yeah.

4 MR. NEWELL: I'd just like to ask for Mr. Musk's
5 recollection and then we'll bring the email and let him
6 take a look.

7 THE WITNESS: Part of what would inform my
8 decision for any potential take private would be the
9 results of how the market would react to the earnings
10 call. If the price went stratospheric then a take private
11 would not be feasible.

12 It did increase quite a lot, but not to the
13 degree it would make a take private, you know, impossible
14 or at like some crazy price.

15 BY MR. NEWELL:

16 Q Why did you think that a substantial increase in
17 Tesla's share price in the wake of the earnings call would
18 put a take private transaction out of reach?

19 A Well, if there was a very big spike in the stock,
20 I don't know. Like let's say the stock went to \$500 or
21 something crazy -- or went into like just a very steep day
22 over day change, then it's -- there's -- not realistic to
23 do any kind of take private transaction, because people
24 would want to see, is this -- where does this steep
25 increase level off? Where does it stop? How, you know --

1 like we couldn't be at -- there are times in Tesla's
2 history where we've had these quite big spikes in the value of
3 the company, including times when I thought the value of
4 the company was -- the serial price was way too high, and
5 I said that publicly. And I thought this could be one of
6 those times.

7 And it's -- it wouldn't be reasonable to expect a
8 take private to take place -- if there was
9 a premium on a spike, like if the stock
10 spiked and on top of that you had a premium. Then you've
11 got like -- that wouldn't be feasible.

12 Q Do you think that wouldn't be feasible from the
13 perspective of the PIF?

14 A Or anyone really. Like -- it would exceed the
15 bounds of reasonability. If the stock had spiked say 50
16 percent instead of 15 percent then it would not have been,
17 I think, viable to consider take private.

18 Q Your recollection is that Tesla's price, stock
19 price ultimately increased by something on the order of 15
20 percent on the trading day after the earnings call?

21 A Yes.

22 Q Did you contact anyone at the PIF to determine
23 whether in light of the increase in Tesla share price they
24 were still interested in the going private transaction?

25 A No.

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1 Q Everything we've just discussed with respect to
2 your bases for writing "funding secured" were based on
3 historical conversations that you had that were nonpublic,
4 right?

5 A Correct.

6 Q Do you think the term "funding secured" made
7 clear to readers of your tweet who weren't privy to those
8 conversations that that's what you meant?

9 A I think it's very clear that funding is not an
10 obstacle. That's exactly what I intended to convey, it
11 was definitely not.

12 Q Why didn't you write funding is not an obstacle
13 rather than "funding secured"?

14 A Well, because generally -- like "funding secured"
15 is a shorter way of saying that.

16 Q So was is it based on the exigencies of Twitter and
17 the character limit?

18 A Well, we're not approaching the character limit
19 but things on Twitter are not -- if there's two choices
20 and one less verbose you'd go with the one that's less
21 verbose.

22 MR. BUCHHOLZ: So is it correct you understood
23 when you wrote this that there was no documentation of any
24 funding with a deal price or the \$420 price?

25 THE WITNESS: No, there was no -- there was

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1 nothing with explicitly, a 420 deal price document.

2 MR. BUCHHOLZ: And you knew that when you wrote
3 the tweet, right?

4 MR. FARINA: Hang on. You're referring to
5 anything with the Saudis at 420. Because we know the email to the
6 board says 420.

7 MR. BUCHHOLZ: Right. But your own offer.
8 So other than your own offer to the board there was no
9 documentation at 420, correct?

10 THE WITNESS: Correct.

11 MR. BUCHHOLZ: Did you think that readers would
12 understand that from your tweet?

13 THE WITNESS: I think the -- if the question is
14 like should people be of the mindset that funding is
15 uncertain or certain that they should be of the latter.
16 The funding is certain. Funding is certain and that was
17 proven when we talked to investors, this was confirmed.
18 It was certain. There was zero -- and oversubscribed
19 exactly as expected.

20 But I do say considering. So of the things that
21 are important in a take private situation, one of those
22 things is funding, but that is not enough to go private.

23 BY MR. NEWELL:

24 Q Were you using the term secured as a synonym for
25 certain?

1 Same question here. What was your level of certainty that
2 the transaction would be consummated at the time that you
3 wrote this tweet?

4 A I mean, probably roughly 50 percent. Maybe a
5 little -- maybe a little higher than 50 percent, but
6 something close to that. At the time I would have
7 probably said more likely than not but, you know. Like I
8 wasn't sure if I would even want to finalize a proposal to
9 the board. That's why I said considering. If I said I'm
10 going to put -- I didn't say I was going to give some like
11 final proposals to the board, I was considering it, it's a
12 lot to consider. Especially the opinions of long-time
13 shareholders.

14 So that's really, that's it. It was really --
15 it's pretty straightforward.

16 It was like, I wonder what people think
17 about going private? And, like I said, with the benefit of
18 hindsight of course -- if I had a hindsight machine that
19 would be really great. That would be like --

20 MR. HEALY: Your next project?

21 THE WITNESS: Yes, a hindsight machine
22 would be really helpful. But --
23 but with the benefit of hindsight, I was wrong about the
24 desire of -- or the interest in the existing shareholders
25 to go private. That was incorrect. They were about --

PROOFREADER'S CERTIFICATE

In the Matter of: TESLA MOTORS, INC.

Witness: Elon Musk

File Number: SF-04082-A

Date: Wednesday, August 29, 2018

Location: San Francisco, California

This is to certify that I, Christine Boyce,
(the undersigned) do hereby swear and affirm that the
attached proceedings before the U.S. Securities and
Exchange Commission were held according to the record,
and that this is the original, complete, true and
accurate transcript, which has been compared with the
reporting or recording accomplished at the hearing.

Chr E Boyce
(Proofreader's Name)

8-30-18
(Date)

1 STATE OF CALIFORNIA)

2) ss

3 COUNTY OF SAN FRANCISCO)

4 I hereby certify that the investigative hearing
5 was reported by me in the within-entitled cause; that said
6 hearing was taken at the time and place herein named; that
7 the hearing is a true record of the witness' testimony as
8 reported by me, a duly certified shorthand reporter and a
9 disinterested person, and was thereafter transcribed into
10 typewriting by computer.

11 I further certify that I am not interested in the
12 outcome of the said action, nor connected with, nor
13 related to any of the parties in said action, nor to their
14 respective counsel.

15 IN WITNESS WHEREOF, I have hereunto set my hand
16 this 30th day of August, 2018.

17
18
19 

20 MARY BARDELLINI, CSR No. 2976

21 STATE OF CALIFORNIA
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